



Capital Markets Day Warsaw, 26 April 2023

### TAG Capital Markets Day Agenda

**Opening Remarks** Martin Thiel 10:30 Presentation on the Polish residential market Pawel Szteiter, Head of Residential, JLL Poland 10:45 TAG's rental business in Poland Dariusz Pawlukowicz and Joanna Kubiak 11:30 Panel discussion Pawel Sztejter/JLL, Angelo Magli/Cohen & Steers, CFA, Oscar Kazanelson, 12:15 moderated by Christian Schlueter/VictoriaPartners **Property Tour in Warsaw** All guests divided into three groups/busses, four stops/projects to be visited 13:00 Finger food and drinks/end of Capital Markets Day for all groups at project "Royal Residence", transfer to the airport at 18:00 17:00

# **TAG History in Poland**



January 2020

Acquisition of Vantage Development S.A.





Acquisition of ROBYG S A



Vantage and ROBYG operate as one organisation







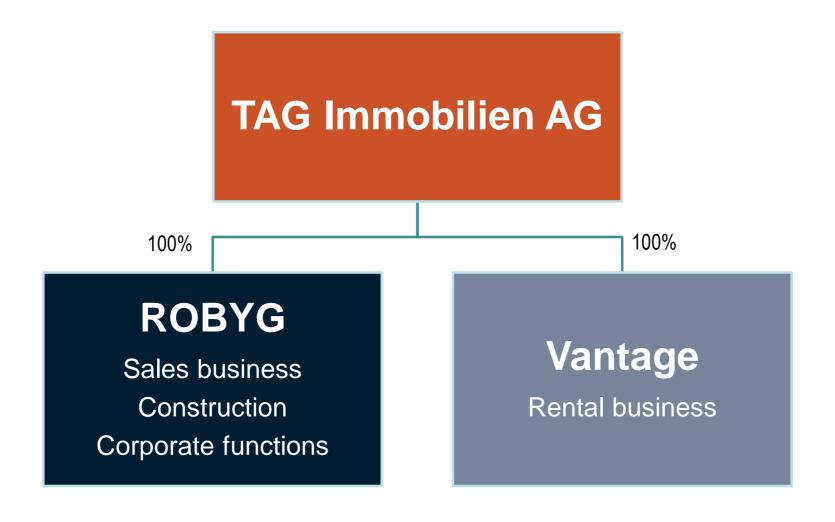








### Legal structure of the Polish organisation



### Management structure of the Polish organisation

#### **Supervisory Board**

Oscar Kazanelson (Chairman)

Martin Thiel

Claudia Hoyer

Harboe Vaagt

Przemyslaw Kurczewski

Radoslaw Biedecki

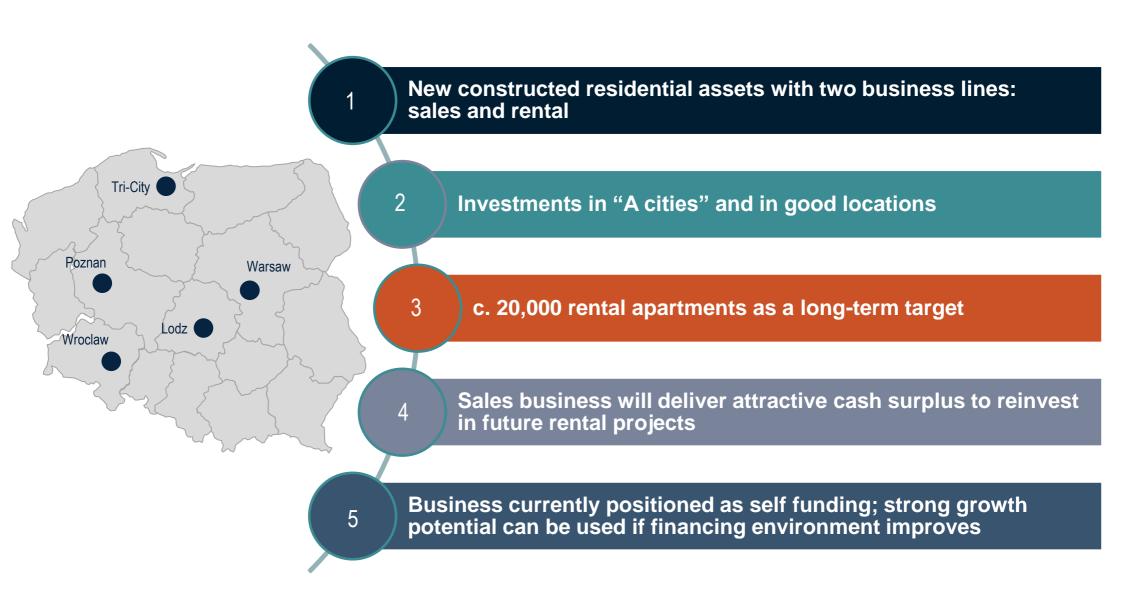
Management Board

Eyal Keltsh (CEO)

Marta Hejak (CFO)

Dariusz Pawlukowicz (Rental Business, HR, ESG)

### TAG Poland Strategy



# Poland Operational performance FY 2022

	Y-o-Y trajectory	FY 2022	FY 2021
Revenues from sale of properties (EURm)*	*	337.6	63.4
Rental revenues (EURm)*	<b>→</b>	2.7	0.5
Result operations Poland	<b>*</b>	59.3	6.7
Units handed over **	<b>*</b>	c. 3,800	c. 600
Units sold**	<b>→</b>	c. 2,400	c. 400
Rental units in operation	<b>→</b>	c. 1,150	c. 350
Rental units under construction	*	c. 2,200	c. 3,650
GAV Polish portfolio (EURm)*	<b>→</b>	1,153	348

<sup>\*</sup>based on PLN/EUR exchange rate of 0.2136 as of 31 Dec-2022

<sup>\*\*</sup>first time consolidation of ROBYG at 31 Mar-2022; figures under pro-forma consolidation per 1 Jan-2022

## Poland Mid-term outlook rental business next 5 years

	Szenario 1: Growth only by using surplus from sales business	Szenario 2: Additional growth via external/TAG financing of c. EUR 100m p.a.
# units already finsihed/currently under construction	c. 3,350	c. 3,350
# (new) units under construction 2024-2028	c. 3,250	c. 7,150
# units on the market in c. 5 years (YE 2028)	c. 6,600	c. 10,500
Net actual rent in 2029	c. EUR 55m	c. EUR 85m
EBITDA margin in 2029	c. 75%	c. 80%

Sales business expected to deliver c. EUR 50-60m annual surplus (including new land bank acquisitions in the future) based on an annual sales volume of c. 3,500-4,000 units in the coming years





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